

**ONTARIO HOCKEY FEDERATION**  
**FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED APRIL 30, 2025**

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**CALIBRE**

**INDEPENDENT AUDITOR'S REPORT**

**To the members of Ontario Hockey Federation:**

**Opinion**

We have audited the financial statements of Ontario Hockey Federation ("the organization"), which comprise the statement of financial position as at April 30, 2025, and the statements of operations, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of Ontario Hockey Federation as at April 30, 2025, and its financial performance and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

**Basis for Opinion**

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**Responsibilities of Management and Those Charged with Governance for the Financial Statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the organization's financial reporting process.

**Auditor's Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

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- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

*Calibre LLP*

**CALIBRE LLP**  
Chartered Professional Accountants  
Licensed Public Accountants

Guelph, Ontario  
September 24, 2025

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**ONTARIO HOCKEY FEDERATION**  
**STATEMENT OF FINANCIAL POSITION**  
**APRIL 30, 2025**

	General 2025	Internally Restricted 2025 (Note 2)	Total 2025	General 2024	Internally Restricted 2024	Total 2024
<b>Assets</b>						
Current						
Cash	\$ 342,890	\$ 7,522	\$ 350,412	\$ 357,175	\$ 111,630	\$ 468,805
Accounts receivable	532,326	-	532,326	486,319	-	486,319
Interfund balances (note 2)	(65,205)	65,205	-	22,768	(22,768)	-
Prepaid expenses	38,955	-	38,955	68,396	-	68,396
Guaranteed Investment Certificates	1,695,733	2,615,979	4,311,712	1,630,459	2,925,078	4,555,537
	<u>2,544,699</u>	<u>2,688,706</u>	<u>5,233,405</u>	<u>2,565,117</u>	<u>3,013,940</u>	<u>5,579,057</u>
Property and equipment (note 3)	20,983	-	20,983	17,503	-	17,503
	<u>\$ 2,565,682</u>	<u>\$ 2,688,706</u>	<u>\$ 5,254,388</u>	<u>\$ 2,582,620</u>	<u>\$ 3,013,940</u>	<u>\$ 5,596,560</u>
<b>Liabilities</b>						
Current						
Accounts payable and accrued liabilities (note 4)	\$ 765,760	\$ -	\$ 765,760	\$ 934,943	\$ -	\$ 934,943
Deferred revenue	230,750	392,645	623,395	229,175	527,424	756,599
	<u>996,510</u>	<u>392,645</u>	<u>1,389,155</u>	<u>1,164,118</u>	<u>527,424</u>	<u>1,691,542</u>
Commitments (note 5)						
<b>Net assets</b>						
Net assets from operations	1,569,172	2,296,061	3,865,233	1,418,502	2,486,516	3,905,018
	<u>\$ 2,565,682</u>	<u>\$ 2,688,706</u>	<u>\$ 5,254,388</u>	<u>\$ 2,582,620</u>	<u>\$ 3,013,940</u>	<u>\$ 5,596,560</u>

**APPROVED ON BEHALF OF THE BOARD:**

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 Director

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 Director

**ONTARIO HOCKEY FEDERATION**  
**STATEMENT OF OPERATIONS**  
**FOR THE YEAR ENDED APRIL 30, 2025**

	Internally General 2025	Internally Restricted 2025	Total 2025	General 2024	Internally Restricted 2024	Total 2024
<b>Revenue</b>						
Operations (note 6)	\$ 1,810,720	\$ -	<b>\$ 1,810,720</b>	\$ 1,440,235	\$ -	\$ 1,440,235
Hockey Canada meetings	350	-	350	4,875	-	4,875
Ontario Hockey Federation meetings	3,350	-	3,350	1,000	-	1,000
Ontario Hockey Federation meetings - operations	39,347	-	39,347	16,785	-	16,785
Championship	16,999	-	16,999	11,000	-	11,000
Development (note 7)	259,670	-	<b>259,670</b>	283,035	-	283,035
Communication and marketing	-	-	-	1,000	-	1,000
Risk management	-	10,214	<b>10,214</b>	-	124,174	124,174
Coach mentorship	-	61,182	<b>61,182</b>	-	411,100	411,100
Hockey Canada - programs	69,866	142,078	<b>211,944</b>	55,129	111,844	166,973
Hockey Canada - insurance and assessment	-	7,383,960	<b>7,383,960</b>	-	7,233,297	7,233,297
	<b><u>\$ 2,200,302</u></b>	<b><u>\$ 7,597,434</u></b>	<b><u>\$ 9,797,736</u></b>	<b><u>\$ 1,813,059</u></b>	<b><u>\$ 7,880,415</u></b>	<b><u>\$ 9,693,474</u></b>
<b>Expenditures</b>						
Operations (note 6)	1,451,879	-	<b>\$ 1,451,879</b>	\$ 1,225,132	\$ -	\$ 1,225,132
Hockey Canada meetings	13,674	-	13,674	18,307	-	18,307
Ontario Hockey Federation meetings	121,974	-	121,974	81,493	-	81,493
Ontario Hockey Federation meetings - operations	100,438	-	100,438	48,978	-	48,978
Championship	104,158	-	104,158	114,774	-	114,774
Development (note 7)	202,065	-	202,065	242,554	-	242,554
Communication and marketing	15,110	-	15,110	69,330	-	69,330
Risk management	-	44,973	<b>44,973</b>	-	130,368	130,368
Coach mentorship	-	262,208	<b>262,208</b>	-	282,887	282,887
Hockey Canada - programs	40,334	96,748	<b>137,082</b>	32,596	130,714	163,310
Hockey Canada - insurance and assessment	-	7,383,960	<b>7,383,960</b>	-	7,233,297	7,233,297
	<b><u>2,049,632</u></b>	<b><u>7,787,889</u></b>	<b><u>\$ 9,837,521</u></b>	<b><u>1,833,164</u></b>	<b><u>7,777,266</u></b>	<b><u>9,610,430</u></b>
<b>Excess (deficiency) of revenue over expenditures</b>	<b><u>\$ 150,670</u></b>	<b><u>\$ (190,455)</u></b>	<b><u>\$ (39,785)</u></b>	<b><u>\$ (20,105)</u></b>	<b><u>\$ 103,149</u></b>	<b><u>\$ 83,044</u></b>

(See accompanying notes to financial statements)

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**ONTARIO HOCKEY FEDERATION**  
**STATEMENT OF CHANGES IN NET ASSETS**  
**FOR THE YEAR ENDED APRIL 30, 2025**

	Unrestricted		Internally Restricted									
	General	Hockey	Hockey	Hockey	Risk	Coach	Hockey	Total	Total			
		Canada 50/50		Canada			Canada	Internally	2025			
		Lottery	Operations	Gala	Management	Mentorship	Special	Restricted				
Net assets, beginning	\$ 1,418,502	\$ -	\$ -	\$ -	\$ 308,933	\$ 1,689,944	\$ 487,639	\$ 2,486,516	\$ 3,905,018	\$ 3,821,974		
Excess (deficiency) of revenue over expenditures	150,670	-	-	-	(34,759)	(201,026)	45,330	(190,455)	(39,785)	83,044		
Net assets, ending	<u>\$ 1,569,172</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 274,174</u>	<u>\$ 1,488,918</u>	<u>\$ 532,969</u>	<u>\$ 2,296,061</u>	<u>\$ 3,865,233</u>	<u>\$ 3,905,018</u>		

(See accompanying notes to financial statements)  
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**ONTARIO HOCKEY FEDERATION**  
**STATEMENT OF CASH FLOWS**  
**FOR THE YEAR ENDED APRIL 30, 2025**

	General	Internally Restricted	<b>Total 2025</b>	Total 2024
<b>Operating activities</b>				
Excess (deficiency) of revenue over expenditures	\$ 150,670	\$ (190,455)	<b>\$ (39,785)</b>	\$ 83,044
Changes to excess (deficiency) of revenue over expenditures not requiring cash:				
Amortization (note 3)	15,934	-	<b>15,934</b>	10,967
Changes in non-cash working capital				
Accounts receivable	(46,007)	-	<b>(46,007)</b>	327,804
Interfund balances	87,973	(87,973)	-	-
Prepaid expenses	29,441	-	<b>29,441</b>	(31,702)
Accounts payable and accrued liabilities	(169,183)	-	<b>(169,183)</b>	(91,278)
Deferred revenue	1,575	(134,779)	<b>(133,204)</b>	(35,990)
	<b>70,403</b>	<b>(413,207)</b>	<b>(342,804)</b>	262,845
<b>Financing activities</b>				
Repayment of Canada Emergency Business Account loan payable	-	-	-	(40,000)
<b>Investing activities</b>				
Purchases of equipment	(19,414)	-	<b>(19,414)</b>	(11,732)
Purchases of Guaranteed Investment Certificates	(2,000,000)	(2,614,090)	<b>(4,614,090)</b>	(1,062,911)
Proceeds from Guaranteed Investment Certificates	1,934,726	2,923,189	<b>4,857,915</b>	-
	<b>(84,688)</b>	<b>309,099</b>	<b>224,411</b>	(1,114,643)
Decrease in cash	(14,285)	(104,108)	<b>(118,393)</b>	(851,798)
Cash, beginning	357,175	111,630	<b>468,805</b>	1,320,603
Cash, ending	<b>\$ 342,890</b>	<b>\$ 7,522</b>	<b>\$ 350,412</b>	<b>\$ 468,805</b>

(See accompanying notes to financial statements)  
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**ONTARIO HOCKEY FEDERATION**  
**NOTES TO FINANCIAL STATEMENTS**  
**APRIL 30, 2025**

Ontario Hockey Federation (the "Federation") is a branch member of Hockey Canada ("HC") with the obligation and authority to foster, conduct and govern amateur hockey within its territory in a manner consistent with the constitution, by-laws and regulation of HC.

The Federation was incorporated without share capital on October 3, 1994 and is registered as a not-for-profit organization, thus is exempt from income tax under the Income Tax Act ("the Act"). In order to maintain its status as a registered not-for-profit organization under the Act, the Federation must meet certain requirements within the Act. In the opinion of management, these requirements have been and continue to be met.

## **1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

These financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations ("ASNPO") and reflect the following policies:

**(a) Cash**

Cash consists of deposits at a financial institution net of outstanding cheques and deposits.

**(b) Property and equipment**

Property and equipment are recorded at cost. Amortization is provided at the following annual rates:

Computer equipment	3 years on a straight-line basis
Office equipment	5 years on a straight-line basis
Leasehold improvements	6 years on a straight-line basis

**(c) Fund Accounting**

The Federation maintains funds for financial reporting purposes. The accounts have been classified into the following funds:

**General Fund**

An unrestricted fund that reports the Federation's revenue and expenditures related to program delivery and administrative activities.

**Hockey Canada Operations Fund**

An internally restricted fund which reports HC's revenue and expenditures that flow through the Federation to and from its members.

**Risk Management Fund**

An internally restricted fund established in 1997, which reports revenue and expenditures related to programs that assist and encourage members to identify, understand and insure against the everyday risks confronted in the operation of organized hockey.

**Coach Mentorship Fund**

An internally restricted fund established in 2001, which reports the revenue and expenditures related to programs that provide coaches with a secondary and continuous source of education and support services. The programs are operated in conjunction with the HC National Coach Mentorship Program.

**ONTARIO HOCKEY FEDERATION**  
**NOTES TO FINANCIAL STATEMENTS**  
**APRIL 30, 2025**

**1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - continued**

Hockey Canada Special Initiatives Fund

An internally restricted fund established in 2013, for the purpose of administering funds received from HC for special projects.

Hockey Canada Gala Legacy Fund

An internally restricted fund established in 2020, for the purpose of administering funds from the London Gala and golf event for programs that provide children the opportunity to experience the game.

Hockey Canada 50/50 Lottery

An internally restricted fund established in 2021, for the purpose of administering funds from the 50/50 lottery for individual 50/50 Lottery Legacy Plan submitted to AGCO and in accordance with the Purpose, Values and Vision of the Ontario Hockey Federation.

**(d) Revenue recognition**

The Federation follows the deferral method of accounting for any contributions including government grants. Restricted contributions are recognized as revenue in the period in which the related expenditures are incurred. Unrestricted contributions are recognized as revenue when received or receivable.

Member, insurance, coach mentorship, and risk management assessment revenue is recognized in the period to which the hockey season relates.

Registration fees for development revenue is recognized when the service is performed. Customer payments received in excess of the recognition of this revenue are classified as deferred revenue.

In all instances, revenue is not recognized until persuasive evidence of an arrangement exists, the price to the customer is fixed or determinable, and collection is reasonably assured.

**(e) Financial instruments**

The organization initially measures its financial assets and liabilities at fair value except for certain non-arm's length transactions. The organization subsequently measures all its financial assets and financial liabilities at amortized cost. Financial assets measured at amortized cost include cash, accounts receivable and Guaranteed Investment Certificates. Financial liabilities measured at amortized cost include accounts payable.

Financial assets measured at amortized cost are tested for impairment when there are indicators of impairment and any write down is recognized in excess of revenues over expenditures in the period when such impairment occurs. In subsequent periods, any previously recognized impairment loss may be reversed, provided that the reversal is no greater than the amount of impairment previously recognized. The amount of any reversal is recognized in the statement of operations.

**ONTARIO HOCKEY FEDERATION**  
**NOTES TO FINANCIAL STATEMENTS**  
**APRIL 30, 2025**

**1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - continued**

(f) Measurement uncertainty

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires the organization's management to make estimates and assumptions that affect the amounts reported in the financial statements and related notes to the financial statements. There are no items material to the financial statements that require the use of estimates.

**2. INTERNALLY RESTRICTED NET ASSETS**

	<b>HC 50/50 Lottery</b>	<b>HC Gala Legacy Fund</b>	<b>Risk Management</b>	<b>Coach Mentorship</b>	<b>HC Special Initiatives</b>	<b>Total</b>
<b>Assets</b>						
Current						
Cash	\$ 4,683	\$ 960	\$ 437	\$ 760	\$ 682	\$ 7,522
Interfund receivable	\$ -	-	-	-	65,205	65,205
GIC	<u>\$ 107,771</u>	<u>279,231</u>	<u>273,737</u>	<u>1,488,158</u>	<u>467,082</u>	<u>2,615,979</u>
	<u><b>\$ 112,454</b></u>	<u><b>\$ 280,191</b></u>	<u><b>\$ 274,174</b></u>	<u><b>\$ 1,488,918</b></u>	<u><b>\$ 532,969</b></u>	<u><b>\$ 2,688,706</b></u>
<b>Liabilities</b>						
Current						
Deferred revenue	<u>\$ 112,454</u>	<u>280,191</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>392,645</u>
<b>Net Assets</b>	<u><b>\$ -</b></u>	<u><b>\$ -</b></u>	<u><b>\$ 274,174</b></u>	<u><b>\$ 1,488,918</b></u>	<u><b>\$ 532,969</b></u>	<u><b>\$ 2,296,061</b></u>

Interfund balances are unsecured, interest-free and due on demand.

Included in risk management expenditure is an allocation of overhead from the General Fund in the amount of \$nil (2024 - \$52,500).

**3. PROPERTY AND EQUIPMENT**

		<b>Cost</b>	<b>Accumulated Amortization</b>	<b>2025 Net Book Value</b>	<b>2024 Net Book Value</b>
Computer equipment		\$ 53,692	\$ 38,308	<b>\$ 15,384</b>	\$ 12,240
Office equipment		65,470	63,875	<b>1,595</b>	-
Leasehold improvements		<u>25,697</u>	<u>21,693</u>	<u><b>4,004</b></u>	<u>5,263</u>
		<u><b>\$ 144,859</b></u>	<u><b>\$ 123,876</b></u>	<u><b>\$ 20,983</b></u>	<u><b>\$ 17,503</b></u>

During the year, amortization of \$15,934 (2024 - \$10,967) was recorded and included in operations expenditures.

**4. GOVERNMENT REMITTANCES**

Included in accounts payable and accrued liabilities are government remittances payable of \$24,479 (2024 - \$17,441).

**ONTARIO HOCKEY FEDERATION**  
**NOTES TO FINANCIAL STATEMENTS**  
**APRIL 30, 2025**

**5. COMMITMENTS**

The organization has entered into various non capital leases for rent of building facilities and equipment. The minimum annual lease payments for the next five years are as follows:

2026	\$ 40,300
2027	24,600
2028	<u>1,700</u>
	<u><u>\$ 66,600</u></u>

**6. OPERATIONS REVENUE AND EXPENDITURES**

Revenue from the operations is comprised of the following:

	<b>2025</b>	<b>2024</b>
Member assessments	\$ 989,375	\$ 973,741
Team assessments	442,800	-
PSO funding	111,467	101,249
Quest for Gold	134,344	140,382
Risk management contribution	-	52,500
Grants and other	55,238	73,213
Interest	<u>77,496</u>	<u>99,150</u>
	<u><u>\$ 1,810,720</u></u>	<u><u>\$ 1,440,235</u></u>

Expenditures from operations is comprised of the following:

	<b>2025</b>	<b>2024</b>
Salaries and benefits	\$ 894,328	\$ 762,353
Subcontractors	142,044	15,640
PSO funding	42,000	42,000
Quest for Gold	83,716	98,389
Office and occupancy	146,117	116,000
Professional fees	76,283	121,028
Technology	46,559	47,298
Amortization (note 3)	15,934	10,967
Merchandise	<u>4,898</u>	<u>11,457</u>
	<u><u>\$ 1,451,879</u></u>	<u><u>\$ 1,225,132</u></u>

**ONTARIO HOCKEY FEDERATION**  
**NOTES TO FINANCIAL STATEMENTS**  
**APRIL 30, 2025**

**7. DEVELOPMENT REVENUE AND EXPENDITURES**

Revenue from development is comprised of the following:

	<b>2025</b>	<b>2024</b>
Registration fees	\$ 239,670	\$ 263,035
Sponsorship	<u>20,000</u>	<u>20,000</u>
	<u><u>\$ 259,670</u></u>	<u><u>\$ 283,035</u></u>

Expenditures from development is comprised of the following:

	<b>2025</b>	<b>2024</b>
Accommodation and Travel	\$ 71,969	\$ 84,225
Honoraria	38,506	38,105
Facility rental	44,159	41,051
Merchandise	41,036	41,889
Other	6,376	11,705
Technology	<u>19</u>	<u>25,579</u>
	<u><u>\$ 202,065</u></u>	<u><u>\$ 242,554</u></u>

**8. FINANCIAL INSTRUMENTS**

(a) Credit risk

Credit risk is the risk that other parties may default on their financial obligations. The organization is exposed to credit risk on its cash, guaranteed investment certificates and accounts receivable.

Credit risk associated with cash and guaranteed investment certificates is minimized substantially by ensuring that the assets are invested with a major financial institution.

Credit risk associated with accounts receivable is minimized by not having significant exposure to any individual customer as the organization has adopted credit policies that include the analysis of the amounts outstanding and regular review of the credit standings.

(b) Liquidity risk

Liquidity risk refers to the risk that the organization will not be able to meet a demand for cash or fund its obligations as they come due. Liquidity risk also includes the risk of the organization not being able to liquidate assets in a timely manner at a reasonable price.

The organization meets its liquidity requirements by monitoring cash flows from operations, anticipating investing and financing activities and holding assets that can readily be converted into cash.

**ONTARIO HOCKEY FEDERATION**  
**NOTES TO FINANCIAL STATEMENTS**  
**APRIL 30, 2025**

**(d) Interest rate risk**

Interest rate risk refers to the risk that the fair value of the financial instruments will fluctuate due to changes in market interest rates.

The organization is not exposed to significant interest rate risk.

**(e) Other price risk**

Other price risk refers to the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from currency risk or interest rate risk), whether those changes are caused by factors specific to the individual instrument or its issuer, or factors affecting all instruments traded in the market.

The organization is not exposed to significant other price risk.

**(f) Market risk**

Market risk refers to the risk that the fair value of financial instruments will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency risk, interest rate risk and other price risk.

The organization is not exposed to significant market risk.

The extent of the organization's exposure to the above risks did not change significantly in 2025.

**9. COMPARATIVE FIGURES**

Certain comparative figures have been restated to conform with the presentation adopted in the current year.